
Maternal & Childhealth Advocacy International

Scottish Charitable Incorporated Organisation

Charity Number: SC043467

Trustees' Report and Financial Statements

For the Year Ended

31st October 2016

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LEGAL AND ADMINISTRATIVE INFORMATION

Charity Number: SC043467
Principal Office: 1 Columba Court
Laide
Achnasheen
Ross-shire
IV22 2NL

Trustees: At the date of this report, the current Trustees are:

	<u>Appointed</u>	
Dr Brigid Hayden	4 th October 2012	
Dr Rhona MacDonald	4 th October 2012	Honorary Executive and Finance Director
Dr David Southall	4 th October 2012	Honorary Medical Director
Dr Madho Jingree	12 th April 2014	
Ms Wendy Martin	8 th September 2016	

The following Trustees have resigned:

	<u>Appointed</u>	<u>Resigned</u>
Dr David Skinner	26 th January 2014	17 th April 2016
Dr Alison Earley	4 th October 2012	23 rd April 2016
Dr Ian Davis	24 th October 2012	12 th May 2016
Dr Alice Clack	2 nd September 2014	3 rd June 2016
Mrs Parin Robbins	16 th November 2013	31 st July 2016
Dr Sheena Crawford	16 th November 2013	1 st August 2016

Independent Examiner:

Sandra J Nairn ACMA CGMA
The Slipway
Inverasdale
Poolewe
Wester Ross
IV22 2LN

UK Banks:

Co-operative Bank plc
PO Box 200
Skelmersdale
Lancashire
WN8 6GH

Scottish Widows
67 Morrison Street
Edinburgh
EH3 8YJ

Triodos
Deanery Road
Bristol
BS1 5AS

International Banks:

Ecobank Liberia
Head Office, Monrovia
Randall Street
Monrovia
Liberia

Standard Chartered Bank, The Gambia
8 Ecowas Avenue
PO Box 259
The Gambia

Banque Atlantique Cameroon
PO Box 818
Bamenda
Cameroon

TRUSTEES' REPORT

Structure, Governance and Management

Maternal & Childhealth Advocacy International (MCAI) is a Scottish Charitable Incorporated Organisation (SCIO) and was registered with the Scottish Charity Regulator with effect from 4th October 2012 with registration number SC043467.

The charity is governed and administered in accordance with its constitution and mission statement.

The structure of the charity consists of the Trustees, who are also the organisation's only members, and comprise the MCAI board.

The Trustees manage the organisation of the charity and make all the major and strategic decisions about its organisation, governance, operation, and structure. The Trustees work for the charity on a voluntary basis. The Honorary Executive & Finance Director is responsible for the overall management of the charity and implementing the strategy and the Honorary Medical Director is responsible for operational activities and the health, safety and security of international charity workers (previously referred to as "volunteers"). The day to day running of the charity is carried out by an administrative team based in Poolewe, Scotland and national administrative staff in Cameroon, Liberia, and The Gambia run the day to day operations of the international programmes.

Trustee appointment and recruitment is in line with the requirements set out within the charity's constitution. Trustee recruitment is a fair and open process that can be accessed by any individual aged 16 years and over (excluding employees) who has valuable skills that will benefit the charity, who subscribes to the purposes of the organisation and MCAI's stated values. The constitution requires that nominations should come from an existing trustee and that appointment should follow a staged recruitment process, a conflict of interest check, and a unanimous decision from the Board of Trustees. The maximum number of trustees is 12 and the minimum is 4.

Objectives and Activities

Charitable Purposes

The charitable purposes of Maternal & Childhealth Advocacy International are defined in its constitution. The purposes are:

- To relieve those in need by reason of age, ill-health, disability, financial hardship or other disadvantage by supporting public health systems in the countries in which we work and by advocating for effective medical treatment to be free at the point of delivery and accessible to all.
- To advance health by saving and improving the lives of seriously ill pregnant women, children, and babies in areas of extreme poverty by empowering and enabling our in-country partners to strengthen emergency healthcare so that every baby, infant, child, and pregnant woman and girl can receive high quality emergency healthcare without delay.

Main Activities

Throughout the year, in Liberia and The Gambia, MCAI continued to deliver training programmes for different cadres of healthcare workers, support the refurbishment of healthcare facilities, and provide medicines and medical supplies and equipment.

All training programmes continue to be rigorously monitored and evaluated with robust data, which is shared with partners and donors.

MCAI continued to develop and distribute up-to-date and evidence-based medical teaching materials, including textbooks, pocketbooks and E-Libraries, to health workers in low-resource settings.

Maternal & Childhealth Advocacy International (SCIO)

MCAI continued to advocate for the rights of pregnant women, babies, and children at a national and international level, and translate these rights into practical clinical work and programmes.

The Trustees maintained a vigorous programme of seeking funds in the form of grants and donations in line with MCAI's ethical fundraising policy throughout the year in order to fund the charity's work.

Achievements and Performance

A total of 582 international volunteer days were spent on MCAI projects overseas.

- In Liberia, in MCAI's advanced obstetric training programme, the first two trainee obstetric clinicians qualified after successfully passing their final exams. Data and experiences of the first two obstetric clinicians have been published in a reputable peer reviewed journal (The Bulletin of the World Health Organization). The next 9 trainees completed their first year of the 3-year training programme. The news outlet Al Jazeera English, made a documentary film about MCAI's work in Liberia. MCAI was also registered as a not-for-profit organization in Liberia (MCAI Liberia) in August 2016.
- In The Gambia, MCAI's training programme in advanced obstetrics for midwives and junior doctors was completed by the end of October 2016. MCAI continues to support national staff (doctors, midwives, nurses, and orderlies) to run the maternity unit at Brikama Hospital, the busiest unit in the Gambia.
- In Cameroon, MCAI continued to support the delivery of Prevention of Mother to Child Transmission (of HIV) programmes in Bamenda and Nkwen.

Future Plans

MCAI will continue in its main aims and objectives, following through with existing programmes and ensuring that all are sustainable.

In Liberia, MCAI plans to start a task-sharing project in advanced neonatal, hospital-based care, and also to further expand the advanced obstetric training programme.

MCAI will continue to support the Brikama Maternity Unit over the coming year.

MCAI plans to withdraw from Cameroon at the end of 2017, giving adequate time for the preparation required to hand over the PMTCT programmes to the local government to run.

MCAI will continue the successful free book distribution programme to health workers in low-resource settings and continue to develop and freely distribute the E-Library.

Financial Review

Policy on reserves

Sufficient funds are always held in reserve to ensure that the charity can operate for 6 months. The Trustees plan to review this policy in the coming year.

MCAI intends that any surplus funds over and above this amount will be carried forward at the end of each financial year and spent in accordance with the donors' wishes and MCAI's financial policies.

Review of accounts

Charitable income for the year totalled £262,172. MCAI received several grants throughout the year, namely: £52,185 from WHO for the advanced obstetric project in Liberia; £11,074 from Viiv Healthcare, £7,390 from the Mercury Phoenix Trust, and £7,000 from the Batchwork Trust for work in Cameroon; and £98,104 from MCAI's partner, the Advanced Life Support Group (ALSG) for funding for programmes and programme support in The Gambia and Liberia. MCAI also received several large donations from individual donors totalling almost £40,000 and smaller grants and donations from trusts, foundations,

community groups, and MCAI's fundraising activities. Notably, several of the grants and donations received for specific projects had not yet been entirely spent by the end of the financial year and are held in Allocated Funds - a funding recording system that ringfences grants and donations for specific projects until they have been fully spent. This financial year, £83,800 of grants and donations were held in this account to be spent on specific projects in the coming year. Therefore, the £57,854 net surplus in the restricted income at the end of the financial year, will be spent on specific projects in the coming financial year.

Of expenditure, £211,802 was spent directly on charitable activities of which £50,515 was spent on related activity overheads and £2,749 on charity governance. Unrestricted expenditure exceeded income by £8,336 but the additional costs were borne by the unrestricted reserves rather than the protected project funding. £7,224 of unrestricted funds were also transferred to help fund project work in Liberia.

Of note, expenditure on administrative costs including UK staff declined to 21% of total income as a result of staff restructuring to maximise work efficiency and financial resources, and the dedicated commitment of an office volunteer. Costs of national staff in the countries in which MCAI works rose considerably this year to £88,240 (from £28,686) as a result of staff restructuring to maximise the use and expertise of national staff and as an expansion of MCAI's programmes in Liberia and The Gambia, which rely on national staff.

Charity governance costs this year included £886 in fees for the legal requirement of registering MCAI as an NGO in Liberia (to form MCAI Liberia). In line with accounting practices, the finances and charitable activities relating to the textbook (International Maternal and Child Health Care: a practical manual for hospitals worldwide) and the pocketbooks (Hospital Care for Maternal Emergencies and Hospital Care for Neonates and Infants) financed by MCAI, are shown in "stock" (p 10 & 11). And as noted in the paragraph below, the charitable activities of MCAI could not be achieved without the work of its dedicated volunteers.

Gifts in kind amounted to £2,187, including a donation of CTG Monitor. In addition, MCAI's international medical charity workers have donated a total of 582 days towards the charity's international programme work. The Honorary Executive & Finance Director works on a voluntary part-time basis on managerial, finance, and strategic activities. The Honorary Medical Director works full time on a voluntary basis on the operational activities of the charity. The Project Leads, who have overall management and operational responsibility for each international project, also work as volunteers, as do MCAI Trustees. MCAI could not operate without the valuable time and effort donated by its volunteers.

Statement of Trustees Responsibilities

The Trustees of the charity are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Charity law requires the Trustees to prepare financial statements for each financial year. The Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

Maternal & Childhealth Advocacy International (SCIO)

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the Trustees on 01 June 2017 and signed on their behalf by:



05 June 2017

Dr Rhona MacDonald
Trustee

Date

INDEPENDENT EXAMINER'S REPORT

Independent examiner's report to the trustees of Maternal & Childhealth Advocacy International Scottish Charitable Incorporated Organisation

I report on the financial statements of the charity for the year ended 31 October 2016 which are set out on pages 9 to 16.

This report is made solely to the company's Trustees, as a body, in accordance with regulation 11 of the Charities Accounts (Scotland) Regulations 2006. My work has been undertaken so that I might state to the company's Trustees those matters I am required to state to them in an Independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the company and the company's Trustees as a body, for my work or for this report.

Respective responsibilities of trustees and independent examiner

The charity's trustees are responsible for the preparation of the financial statements in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 (the Act) and the Charities Accounts (Scotland) Regulations 2006 (the Accounts Regulations). The charity trustees consider that the audit requirement of Regulation 10(1) (a) to (c) of the Accounts Regulations does not apply. It is my responsibility to examine the financial statements as required under section 44(1) (c) of the Act and to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with regulation 11 of the Accounts Regulations. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement

In the course of my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect the requirements:

- to keep accounting records in accordance with Section 44(1) (a) of the 2005 Act and regulation 4 of the Accounts Regulations; and
- to prepare financial statements which accord with the accounting records and comply with regulation 8 of the Accounts Regulations

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.

Signed: 

Dated: 05 June 2017

Sandra J Nairn ACMA CGMA

SJN Consultants Ltd

The Slipway

Inverasdale

Poolewe

Wester Ross

IV22 2LN

STATEMENT OF FINANCIAL ACTIVITIES

For the year ended 31 October 2016

	Note	2016		2015
		Unrestricted Fund £	Restricted Fund £	Total £
Incoming Resources				
Incoming resources from generated funds				
- Voluntary income	(2)	45,944	207,997	253,941
- Activities for generating funds	(3)	786	6,853	7,639
- Investment income	(4)	592	-	592
Total incoming resources		47,322	214,850	262,172
Resources Expended				
Costs of generating funds				
- Fundraising trading cost of goods sold and other costs	(5)	2,394	1,747	4,141
Costs of charitable activities	(6)	50,515	161,287	211,802
Governance costs	(7)	2,749	1,186	3,935
Total resources expended		55,658	164,220	219,878
Net (outgoing)/incoming resources made before transfers		(8,336)	50,630	42,294
Gross transfers between funds		(7,224)	7,224	-
Net (outgoing)/incoming resources	(10)	(15,560)	57,854	42,294
Fund balances brought forward at 1 Nov 2015		50,993	163,010	214,003
Fund balances carried forward at 31 Oct 2016		35,433	220,864	256,297
Net expenditure on additions to fixed assets	(11)	-	-	-
				1,090

The notes on pages 11 to 16 form part of these financial statements.

BALANCE SHEET

As at 31 October 2016

	Note	2016		2015
		£	£	£
Fixed Assets				
Tangible assets	(11)		2,540	3,220
Current Assets				
Stocks		19,606		17,297
Debtors	(12)	24,238		22,824
Cash at bank and in hand		216,836		181,373
		260,680		221,494
Creditors:				
Amounts falling due within one year	(13)	6,923		10,711
Net Current Assets			253,757	210,783
Total Net Assets			256,297	214,003
Represented by:				
Funds - Unrestricted			35,433	50,993
- Restricted	(15)		220,864	163,010
			256,297	214,003

The charity's trustees acknowledge their responsibilities for the maintenance of accounting records and for preparing financial statements which give a true and fair view of the state of affairs of the charity and of its net incoming resources for the year in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 (the Act) and the Charities Accounts (Scotland) Regulations 2006 (the Accounts Regulations).

The charity trustees consider that the audit requirement of Regulation 10(1) (a) to (c) of the Accounts Regulations does not apply.

The financial statements were approved by the Trustees and signed on their behalf by:



 Dr Rhona MacDonald
 Trustee

05 June 2017

 Date

Scottish Charitable Incorporated Organisation Number: SC043467

The notes on pages 11 to 16 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 October 2016

1. Accounting policies

(a) Accounting convention

The financial statements have been prepared under the historical cost accounting rules and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2015).

The financial statements have been prepared to comply with the requirements of the Statement of Recommended Practice – Accounting and Reporting by Charities.

(b) Tangible fixed assets and depreciation

Tangible fixed assets are included at cost including any incidental expenses of acquisition.

Depreciation is provided on all tangible fixed assets at the following rates, calculated to write off the cost less estimated residual value over their estimated useful lives.

Equipment – Unrestricted	20% reducing balance
– Restricted	33% reducing balance

For assets held in foreign countries where the asset is likely to be quickly rendered worthless, their cost is written off in the year of acquisition.

(c) Stocks

Stocks relate to textbooks and pocketbooks financed and owned by MCAI and will be distributed to health workers in middle and low income countries throughout the world as a key component of MCAI's charitable activities.

(d) Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

(e) Restricted funds

These comprise monies donated for specific projects for the assistance of pregnant women, babies, and children in MCAI's programmes in Liberia, The Gambia, and Cameroon and the free MCAI books and E-Library donation programme.

(f) Gifts in kind

Medical equipment totalling £1,753 was received, including a CTG Monitor from Dr M Green. Items valued at £428 for the Brikama house and health centre were supplied by Mr & Mrs Sheridan. Postage and advertising costs were paid by Poolewe office staff.

(g) Cost allocation

All costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis e.g. staff time.

Notes To The Financial Statements – continued

For the year ended 31 October 2016

	2016			2015
	Unrestricted <u>Fund</u> £	Restricted <u>Fund</u> £	<u>Total</u> £	<u>Total</u> £
2. Voluntary income				
Donations from individuals – regular	15,970	3,215	19,185	13,886
Donations from individuals – one-off	334	38,752	39,086	27,283
Legacies	-	-	-	2,180
Gift Aid income	6,215	7,328	13,543	10,104
Appeals	-	1,680	1,680	1,108
Government & Global Agencies	-	52,186	52,186	26,940
Companies and Community Groups	21,600	76,504	98,104	100,125
Gifts in Kind	6	2,181	2,187	2,161
Trusts and Foundations	1,819	25,894	27,713	10,579
Sundry Income	-	257	257	-
	<u>45,944</u>	<u>207,997</u>	<u>253,941</u>	<u>194,366</u>
3. Activities for generating funds				
Recycling	30	-	30	-
Royalties and product sales	60	-	60	71
Textbook and Pocketbook sales incl. p&p	-	3,972	3,972	9,269
Sundry events	608	2,628	3,236	8,880
MCAI Teaching materials	88	253	341	157
	<u>786</u>	<u>6,853</u>	<u>7,639</u>	<u>18,377</u>
4. Investment income				
Bank Interest	<u>592</u>	<u>-</u>	<u>592</u>	<u>1,016</u>
5. Fundraising trading cost of goods sold and other costs				
Cost of book sales	-	1,465	1,465	5,401
Fundraising costs	289	229	518	2,976
UK office salaries	1,755	-	1,755	4,296
Rent, rates and insurance	207	-	207	516
Telephone	35	21	56	104
Computer	18	13	31	112
Sundry expenses	3	-	3	26
Printing postage, stationery	64	15	79	277
Depreciation – Equipment	23	4	27	59
(Profit)/Loss on disposal of assets	-	-	-	-
	<u>2,394</u>	<u>1,747</u>	<u>4,141</u>	<u>13,767</u>

Notes To The Financial Statements – continued

For the year ended 31 October 2016

	2016		2015	
	Unrestricted Fund £	Restricted Fund £	Total £	Total £
6. Cost of charitable activities				
Medical training, equipment and supplies	-	21,815	21,815	44,877
Teaching materials costs	10	8,482	8,492	31,815
Project operational costs	-	5,835	5,835	8,043
Monitoring & evaluation	-	-	-	163
In-country staff costs	-	87,879	87,879	28,686
UK office salaries	42,113	-	42,113	38,663
Rent, rates and insurance	4,968	-	4,968	4,643
Telephone	829	493	1,322	935
Computer	428	325	753	1,009
Sundry expenses	76	-	76	230
Printing postage, stationary	1,527	367	1,894	2,500
Bank charges and interest, exchange rate gains and losses	-	(4,179)	(4,179)	2,189
Depreciation – Equipment	564	89	653	534
(Profit)/Loss on disposal of assets	-	-	-	-
Motor, travel, insurance and subsistence	-	40,181	40,181	43,993
Donations to Affiliates	-	-	-	-
	<u>50,515</u>	<u>161,287</u>	<u>211,802</u>	<u>208,280</u>
7. Governance costs				
UK Salaries	1,164	-	1,164	4,850
Room hire	-	-	-	75
Independent examination fees	510	-	510	498
Book keeping and payroll service	360	-	360	390
Trustee expenses	190	-	190	441
UK staff and trustee travel	-	-	-	132
Other professional fees	525	1,186	1,711	-
Sundry expenses	-	-	-	960
	<u>2,749</u>	<u>1,186</u>	<u>3,935</u>	<u>7,346</u>

Notes To The Financial Statements – continued

For the year ended 31 October 2016

	<u>2016</u>	<u>2015</u>
	<u>No.</u>	<u>No.</u>
8. UK Employees		
The average number of UK employees:	3	3
	£	£
Gross salaries	43,800	46,745
Employers NIC	1,232	1,064
Employers pension contributions	-	-
	<u>45,032</u>	<u>47,809</u>

The above relates to full time UK based, working equivalents allocated accordingly between direct charitable expenditure, fundraising, and administration costs.

No remuneration was received by the trustees during the year.

Trustees expenses totalling £190 (2015 - £441) were paid during the year to trustees for expenses relating to trustees duties.

There are no employees with emoluments above £60,000 per annum.

	<u>2016</u>	<u>2015</u>
	£	£
9. Surplus for the year		
The surplus for the year is shown after charging:-		
Accountants' remuneration - other services	360	390
Independent Examination fees	510	498
Depreciation	<u>680</u>	<u>593</u>
10. Net resources in year	£42,294	(£15,634)

Notes To The Financial Statements – continued

For the year ended 31 October 2016

	<u>Equipment</u> £	<u>Total</u> £
11. Tangible fixed assets		
Cost		
At 1 November 2015	5,965	5,965
Additions	-	-
Disposals	-	-
At 31 October 2016	<u>5,965</u>	<u>5,965</u>
Depreciation		
At 1 November 2015	2,745	2,745
Disposals	-	-
Charges for the year	<u>680</u>	<u>680</u>
At 31 October 2016	<u>3,425</u>	<u>3,425</u>
Net Book Value		
At 31 October 2016	<u>2,540</u>	<u>2,540</u>
At 1 November 2015	<u>3,220</u>	<u>3,220</u>

Some items of equipment relate to restricted funds.

	2016			2015
	<u>Unrestricted</u> <u>Fund</u> £	<u>Restricted</u> <u>Fund</u> £	<u>Total</u> £	<u>Total</u> £
12. Debtors				
Trade debtors	-	-	-	6,881
Prepayments	<u>3,227</u>	<u>21,011</u>	<u>24,238</u>	<u>15,943</u>
	<u>3,227</u>	<u>21,011</u>	<u>24,238</u>	<u>22,824</u>
13. Creditors: Amounts falling due within one year				
UK Social Security and Taxes	360	-	360	600
Overseas Social Security and Taxes	-	559	559	-
Accruals and deferred income	<u>611</u>	<u>5,393</u>	<u>6,004</u>	<u>10,111</u>
	<u>971</u>	<u>5,952</u>	<u>6,923</u>	<u>10,711</u>

Notes To The Financial Statements – continued

For the year ended 31 October 2016

	2016			2015
	Unrestricted Fund £	Restricted Fund £	Total £	Total £
14. Analysis of net assets between funds				
Fixed assets	2,352	188	2,540	3,220
Current assets	34,052	226,628	260,680	221,494
Current liabilities	(971)	(5,952)	(6,923)	(10,711)
	<u>35,433</u>	<u>220,864</u>	<u>256,297</u>	<u>214,003</u>

	Opening Funds £	Movement in Resources			Total £
		Incoming £	Outgoing £	Transfers £	
15. Restricted funds					
Cameroon General	1,579	1,737	60	2,193	5,449
Cameroon Mother & Child Services	9,092	8,610	6,936	-	10,766
Cameroon Burkitt's Lymphoma	2,195	-	-	(2,195)	-
Cameroon Mother & Baby Unit	(1)	-	1	2	-
Cameroon PMTCT Nkwen	6,993	9,629	6,916	-	9,706
Cameroon SEC	4,940	7,000	6,245	-	5,695
Gambia SEC	1,764	370	6,480	8,437	4,091
Gambia Brikama Obstetric Programme	21,624	11,338	29,606	507	3,863
Gambia Brikama Appeal	947	3,497	4,134	(310)	-
Liberia SEC	1,948	3,181	9,580	11,379	6,928
Liberia MCAI Obstetric Training	25,285	6,173	29,023	10,084	12,519
Liberia WHO Obstetric Training	8,450	52,185	58,621	(2,014)	-
ALSG Holding Fund*	27,942	75,715	324	(68,478)	34,855
Books	18,528	1,427	9,887	11,814	21,882
E-Library	-	12	714	5,000	4,298
MCAI Project Funds	31,724	10,365	(3,453)	(28,530)	17,012
Allocated Funds**	-	23,611	(854)	59,335	83,800
	<u>163,010</u>	<u>214,850</u>	<u>164,220</u>	<u>7,224</u>	<u>220,864</u>

*ALSG Holding Fund includes the ESS-EMNCH (Essential Surgical Skills - Emergency Maternal, Neonatal & Child Healthcare) medical educational training course.

** A funding recording system that ringfences grants and donations for specific projects until they have been fully spent.